

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

UNIVERSITY OF MISSOURI  
Columbia . Kansas City . Rolla . St. Louis



%2\$5' 2) &85\$7256

0LQXWHV RI WKH %RDUG RI &XUDWRUV 0HH  
-XQH  
&ROXPOLDVRXUL

%RDUG&XUDWRUV WWH PHHWXQHYZHUH KRCQXQFWLRQ  
ZLWK WKLW %RDUG PHHWLQJ

%2\$5' 2) &85\$7256 0((7±38%/, & 6(66,21

R 0LVVRXUL&%RDWRUV ZDV FRQYHQHG LG  
DW \$ 0 RQKXGDAXQH LQRUWK \$IDWQSPULDO 6WXGH  
8QLRQ WCHYHUVLW\ &ROXPOLDVRXULVXLLVXDQW W  
SXEOLF QRWLFH JLYHQ RIRQDZG PXH&YDQUG R &XUDWRUV  
&XUDWRUV SUHVLGHG RYHU WKH PHHWLQJ

3UHVHQW

7KH +RQRUDEOH -XOLD \* %UQFLF  
7KH +RQRUDEOH 'DUU\O 0 &KDWPDQ  
7KH +RQRUDEOH )DUPHU  
7KH +RQRUDEOH % \*UDKDP  
7KH +RQRUDEOH -HIIUH\ / /D\PDQ  
7KH +RQRUDEOH -RKQ 5 3KLOOLSV  
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ  
7KH +RQRUDEOH 'DYLQ / 6WHHOPDQ  
7KH +RQRUDEOH -RQ 7 6XQGYROG

\$OVR 3UHVHQW

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

' U0XQ < 83KURHLVLGHQW  
0U 6WHSKHQ - 2ZHQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUD  
0U \$YHU\ : 60XBUHQW 5HSUHVHQWDWLYH WR WKH %RDU  
'U & 0DXOL \$JUDZDO &KDQFHQ &DQV D8Q & YWU VVLW\ RI 0L  
'U \*DU\ . \$OOHQ 9LFH 3UHVLGHQW IRU ,QIRUPDWLRQ  
'U \$OH[DQGHU &DUWZULJKW &KDQFHQ &DQV D8Q & YWU VVLW\ RI 0L  
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU  
0V .DPUKDQ )DUZHOO &RIPPIXQDUFNMMRQJ 2QIGFHU  
0V 0DUVKD )LVFKHU &KLHI +XPDQ 5HVRXUFHV 2IILFHU  
'U 7KRPDV ) \*HRUJH &KDQFHQ &DQV D8Q & YWU VVLW\ RI 0L  
'U 6WHYHQ : \*UDKDP 6HQLRU \$VVRFLDWH 9LFH 3UHVL  
0V &KULVWLQH +ROW6\ &WHP RI 6WDII 80  
0U .HYLQ 0F'RQDOG &KLHI 'LYHUVLW\ 2IILFHU  
'U 0DUN 0F,QWRVK 9LFH 3UHVLGHQW IRU 5HVHDUFK DQ  
'U &KULV 0DSOHV ,QWHULP &KDQFHQ &DQV D8Q & YWU VVLW\ RI 0L  
0V 0LFKHOOH 3LUDQLR FXWHMHP &KLHI \$XGLW ([H  
0U 5\DQ ' 5DSS 9LFH 3UHVLGHQW IRU )LQDQFH  
'U 0DUVKDOO 6WHZDUW 9LFH &KDQFHQ &DQV D8Q & YWU VVLW\ RI 0L  
0U &KULVWLDQ %DVL 'LUHFWRU RI 0HGLD 5HODWLRQV  
0HGLD UHSUHVHQWDWLYHV

\$ 0 3XEOLF 6HVVLRQ

\*HQHUDO %XVLQHVV

8QLYHUVLW\ WRRXUL %RDUG &KDLU 6XQGYR  
ILOH

&KDLU 6XQGYR QG VSRNH W &KDLU 6XQGYR QG  
&XUDWRUV 'LVWLQJXLVKHG 3URIHVVRUV DQG VSRNH W  
,QLWLDWLYH

0DUVKDOO 6WHZDUW GLVFXVVHG ZD\ VWUHHV SROGH QVLW  
UHFHQW IORRGLQJ DQG WRUQDGR GDPDJH LQ WKH VWD

8QLYHUVLW\ RI 0LVVRXUL 6XWHMHP QWHMGL EN 3WHVLSHQRW  
RQ ILOH

3UHVLGHQW &KDLU GHQWLDQ ([FHOHQFH DZDUGHV D  
(QJDJHPHQW) HODQW &KRL DOVR SUHVHQWHG XSGDW  
&UHDWLYH :RUNV DQG 6WXGHQW 6XFFHVV &RPSDFWV

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

(4 6WXGHQW \$FFHOHUDWZHU ZLRDGHU SUHVHQWDWLRQV  
7HDQQD %DVV0DQW LQEIURP 08

6WXGHQW 5HSUHVHQWDWLYH WR YHQHWKRDVGRH & XUDWRUV  
VWXGHQWV \$YHU\ :HONU\ TV SUHVHQWDWLRQ ZDV FDQF

&RQVHQW \$JHQGD

,W ZDV HQGRUVHG E\ 3UHVVLGHQW &KRL PRYHG E\  
&XUDWRUV WKDW WKH IROORZLQJ LWHPV EH DSSURYHG E

&216(17 \$\*(1'\$

\$FWLRQ

0LQXWHV \$SULO %RDUG RI &XUDWRUV 0H  
0LQXWHV \$SULO %RDUG RI &XUDWRUV &  
0LQXWHV 0DUFK %RDUG RI &XUDWRUV 6S  
0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHF  
&RPPLWWHH 0HHWLQJ  
'HJUHHV 6XPPHU 6HPHVWHU IRU DOO FDPSX  
3URMHFW \$SSURYDO 08 ±8DKL 0 0HGL QHW% & L30GL0  
\$GGLWLRQ  
3URMHFW \$SSURYDO 08 &RQVWUXFWSKDWRU\

0LQXWHV \$SULO %RDUG RI &XUDWRUV UWR0WKWLF  
UHVLHZ DQG DSSURYDO

0LQXWHV \$SULO %RDUG RI &XUDWRUV UWR0WKWLF  
WKH FXUDWRUV IRU UHVLHZ DQG DSSURYDO

0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHFLDO  
FXUDWRUV IRU UHVLHZ DQG DSSURYDO

0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHFLDO  
0HHWLQJ SURYLGHG WR WKH FXUDWRUV IRU UHVLHZ

'HJUHHV 6XPPHU 6HPHVWHU IRU DOO FDPSXVHV

WKDW WKH DFWLRQ RI WKH 3UHVVLGHQW RI WKH 8QLY  
GHJUHHV DQG FHUWLILFDWHV WR FDQGLGDWHV UHF

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

FRPPLWVHHV RI WKH IRXU 8 QDPSXV LHW ZK RDU X QRLXU QD  
UHTXLUHPHQWV IRU VXFH GHJUHHV DQG FHUWLILFDV  
VKDOO EH DSSURYHG DQG WKDW WKH OLVWV RI  
GHJUHHV DQG FHUWLILFDWHV EH LQFOXGHG LQ WKH

3URMFW \$SSURYDO 08 ±\*DKL 0 0 UEL QHW 4 1 3 0 0 L QW \$ G  
WKH SURMFW DSSURYDO IRU WKH GHV D V W X U E \$ G B L W X

)XQGLQJ RI WKH SURMFW EXGJHW LV IURP  
5HVHUYH IRU 8WLOLW \ ([SDQVLRQ  
8WLOLW D Q F H Q W 5 H Q S D L U 5 H V H U Y H V  
&DPSXV 5HVHUYHV  
7RWDO

3URMFW \$SSURYDO 08 & R Q V W U X F W S B K D W R U \

WKH SURMFW DSSURYDO IRU WKH 08 8Q ±YHUVLW  
&RQVWUXFW 3KDVH

)XQGLQJ RI WKH SURMFW EXGJHW LV IURP  
&DPSXV 5HVHUYHV  
7RWDO

7KH PRWLRQ FDUULHG X Q D Q F H P R X W H Z L W K Q R D E V





%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

WKDW WKH 8QLYH&RDXP RUD IEHV BXWIKRULJHG WR VX  
SURSRDWDQ ILOH ZLWK WKH PRDXVH\$ RIRVXWLVVXV  
'HPRFUDF\ WR WKH &RRUGLQDWLQJ %RDUG IRU +LJH

7KH PRWLRQ FDUULHG XQDQLPRXVX ZLWK QR DEVW

0DVWHUV RI \$UWV \$WOLDWLVF &QVWRWV LVRGRDVRX  
SUHVHGRVGRV\ \$VVRFLDWH 9LEGRUPDMLRQRU DLRP

,ZDVHFRPPEGRGHG/RFLDFWUHV LGWHQV DGRGRVHG  
3UHVLGH&QVLRGRPPEVGHGHPVX\$HDW5(' &RPPLWWHH  
PRYB&XUDWRU &KDWPDQ VHFRQGHG E\ &XUDWRU 6QRZ  
DSSURYHG

WKDW WKH 8QLYH&RDXP RUD IEHV BXWIKRULJHG WR VX  
SURSRDWDQ ILOH ZLWK WKH PRDXVH\$WGRDMLF PLVH  
DQG 3ROLWLVV WR WKH &RRUGLQDWLQJ %RDUG IRU

DGRGRVGRV\ FDUULHG XQDQLPRXVX ö~19f}. C—p~KH

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

7KH PRVW LPRXVE\YRLFH YRWH ZLWK QR DEVW

+HDOWK &KIDLUV HSRUW

&XUDWRU \*UDKDP YLURZY RG HFG FDLR WWHUH EXVLQHVV

,QIRUPDWLRQ

4XDUWHUO\ &RPSOLDQFH 5HSRUW 08 +HDOWK LQIF  
4XDUWHUO\ )LQDQFLDO 5HSRUW 08 +HDOWK LQIRU

08 +HDOWK &DUH \$SUOXDHO VHSREUW-RQDWKDKQ &XUWULJKV  
=ZHLJ VOLGRU WQLMQR QIRUPDWLRQ LWHP

\$ UHSRUW ZDV SUHVHQWHG WKDW LQFOXGHG

08 +HDOWK &DUH

- o 3HUIRUPDQFH 0HWULFV )<
- o 2SHUDWLRQDO ([FHOOHQFH
- o )RFXV 1RZ DQG ,QWR WKH )XWXUH
- o 08 +HDOWK HILFWLQJ QLQJ

6FKRRO RI 0HGLFLQH 8SGDWH

- o 08 6FKRRO RI 0HGLFLQH 1RZ DQG ,QWR WKH )XV
- o 6WUDWHJLF SODQQLQJ IRU UHVHDFK

3 0 /XQFKHRQ E\ LQYLWDWLRQ IRU WKH %RDUG RI &  
2IILFHUV DQG ,QWHUFDPSXV 6WDII \$GYLVRU\ &R  
1RUWK % DQG & 0HPRULDO 8QLRQ

3 0 5HFRQYHQHG 3XEOLF 6HVVLRQ

\$ PHHWLQJ RI WKH 8QLYHUVLW\ RI 0LVVRXUL %RDUG P  
VHVVLRQ DW 3 0 RQ 7KXUVGD\ -XQH LQ 1R  
6WXGHRU RQLWKH 8QLYHUVLW\ RI 0LVVRXUL &ROXPDL  
SXUVXDQW WR SXEOLF QRWLFH JLYHQ RI VDLG PHHWLQJ  
%RDUG RI &XUDWRUV SUHVLGHG RYHU WKH PHHWLQJ

3UHVHQW

7KH +RQRUDEOH -XOLD \* %UQFLF

7KH +RQRUDEU\O 0 &KDWPDQ

7KH +RQRUDEOH -DPLH / )DUPHU

7KH +RQRUDEOH 0DXULFH % \*UDKDP

7KH +RQRUDEOH -HIIUH\ / /D\PDQ



%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

7KH +RQRUDEOH -RKQ 5 3KLOOLSV  
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ  
7KH +RQRUDEOH 'DYLG / 6WHHOPDQ  
7KH +RQRUDEOH -RQ 7 6XQGYROG

\$OVR 3WHVHQ

'U 0XQ < &KRL 3UHVLGHQW  
0U 6WHSKHQ - 2ZHQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDWRUV  
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLYH WR WKH  
'U & 0DXOL \$JUDZDO &KDQFHQ &DQVWLYHUVLW\ RI 0LW  
'U \*DU\ . \$OOHQ 9LFH 3UHVLGHQW IRU ,QIRUPDWLRQ  
'U \$OH[DQGHU &DUWZULJKW &KDQFHQ &DQVWLYHUVLW\ RI 0LW  
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU  
0V .DPUKDQ )DUZHOO &KLHI 0DUZHUWLYH DQG &RPPXQL  
0V 0DUVKD )LVFKHU &KLHI +XPDQ 5HVRXUFHV 2IILFHU  
'U 7KRPDV ) \*HRUJH &KDQFHQ IRU 8QLYHUVLW\ RI

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

5(62/87,21

:+(5(\$6 .HYLQ \* 0F'RQDOGKD-V'VH(GY'HG ZLWK GLVWLQFWI  
6\ VWHP &KLH(TXLYWU DLQV ,QFOXVLRQ 2IILFHU IURP -XQH  
9LFH &KDQFHOO RU IRU ,QFOXVLRQ 'LYHUXLW\ (TXLW\  
DQG

:+(5(\$6 SULRU WR MRLQLQJ WKH H[SHUWLHG\ DQG GLLVSR  
SURDFWILWLVGLPHDVXUHV IRU QH DUO\ \H DUV DW -RK  
7HFK DQG 5RFKHVWHU ,QVWLWXWH RI 7HFKQRORJ\ DQ

:+(5(\$6 KH ODLG WKH IRXQGDWLRQ RI WKH ,QFOXVLYH  
6\ VWHP DQG DOO IRXU LQVWLWXWLVGLPHDVXUHV IRU QH DUO\  
GLYHUVLW\ DQG LQFOXVLRQ JRDOV +H FUHDWHG DQG  
GHYHORSPHQW VWXGHQW VXFFHVV DQG LPSURYLQJ P  
6\ VWHP FRQVWLWXHQF\ DQG

:+(5(\$6 .HYLQ VKDUHG KLV H[SHUWLHG DQG OHDGHUV  
RUJDQL]DWLRQV &ROOHJH %RDUG 'DOH &DUQHJLH WK  
DJHQFLHV DQG FROOHJHV DQG XQLYHUVLWLHV DFURVV

:+(5(\$6 KH FUHDWHG DQG GHIILFSHG PHQWHG D OHDGHUVKI  
PHQRULQJ LQLWLDWLYH DLPHG DW LPSURYLQJ DF  
XQGHUHSUHVHQWHG KLJK VFKRRO VWXGHQWV 7KH LG  
VFKRRO GLVWULFWV LQ DQG GHIILFSHG PHQWHG DQG GHIILFSHG  
&LWV RXUL

:+(5(\$6 KLV OHDGHUVKLS LQVSLUHGRJHQV RI EXVLQH  
FRPPXQLW\ FRXQW\ DQG WKURXJKRXW WKH VWDWH WR  
DQG

:+(5(\$6 KH LV D GHGLFDWHRG DOWDGHU ZKR RQ DQW\ WUD  
FROODERUDWLRQ DQG VHHNV RSSRUWXQLWLHV WR EU  
VHUYH PHPEHUV RI RXU XQLYHUVLW\ FRPPXQLW\ DQG

:+(5(\$6 GHVSLWH KLV PDQ\ DFFRPSOLVKPHQWV DQG D  
DQG JUDFLRXV DQG DOZD\ VHHNV WKH RSSRUWXQL  
FRQWULEXWLRQ RI RWKHUV ,Q DOO KH GRHV .HYLQ LV  
WUDQVSDUHQW DQG ZLWLRQ DLSDHGH DQG

:+(5(\$6 3UHVLDQW RLV VWDWH WUDWHIXO IRU 'U 0F'RQD  
WR RXU IDFXOW\ VWXGHQWV DQG VWDII LQ WKH SXUV  
KHOSHG HVWDEOLVK D IUDPHZRUN DQG VWUXFWXUH WK  
UHPDLQW DQG KLJKHVW SULRULWLHV ' DQG

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

:+(5(\$6 &KDQFH00RU \$OH[ &DUWZULJKW VWDWHV 37KH  
0LVVRXULV IODJVKLS FDPSXV WUXO\ VHWV D WRQH  
H[FHOHQFH DQG JURZ WRJHWKHURXWH S0HVGJHP SRRUWRQ  
WKH EHQHILW RI RXU FDPSXV FRPPXQLW\ ' DQG

:+(5(\$6 .HYLQ LV D SDVVLRQDWH LQVSLULQJ DQG JH  
FKDPSLRQ WR FRXQWOHVV VWXGHQWV IDFXOW\ DQG V  
DQG HPSRZHURQH WR PDQLIHVV WKHLU IXOO SRWHQWL

:+(5(\$6 WR KLP WKH HQWLUH 8QLYHUVLW\ )DPLO\ UHSH  
D 0LOOLRQ '

12: 7+(5())25( %( ,7 5(62'WKDW WKH %RDUG RI &XUDWRU  
VWXGHQWV IDFXOWPQLWRDIW00 8QLYHUVLW\ RI 0LVVR  
FLWLJHQV RI WKH 6WDWH RI 0LVVRXUL GRHV KHUHE\ D  
GHGLFDWHG DQG GHYRWHG VHUYLFH RI .HYLQ \* 0F'RQD

%( ,7 )857+(5 5(62 'R



%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

,QIRUPDWLRQ 7HFKQRORJ\ LV DERXW SHRSOH QRW WH  
WKURXJK FRPSURPLVH VWULYHQJ WR ILQG WKH WKLU

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

6HFWLRQ UHODWRUQJ WR PDWWHUV LGHQWL  
ZKLFK LQFOXGH KLULQJ ILULQJ GLVFLSOLQLQJ  
HPSOR\HHV DQG

6HFWLRQ UHODWRUQJ WR PDWWHUV LGHQWL  
ZKLFK LQFOXGH VHDOHG ELGV DQG UHODWHG GRF  
UHODWHG GRFXPHQWV RU GRFXPHQWV UHODWHG

6HFWLRQ UHODWRUQJ WR PDWWHUV LGHQWL  
ZKLFK LQFOXGH LQGLYLGXDOO\ LGHQWLILDEOH S  
UDWLQJV RU UHFRUGV SHURD DSISOLFDQW/SIRU F

6HFWLRQ UHODWRUQJ WR PDWWHUV LGHQWL  
ZKLFK LQFOXGH UHFRUGV ZKLFK DUH SURWHFWHG

5ROO FDOO YRWH RI WKH %RDUG

&XUDWRU %UQFLF YRWHG \HV  
&XUDWRU ~~DRUPZDK~~ DEVHQW IRU YRWH  
&XUDWRU ~~YRWHG~~ UHV  
&XUDWRU \*UDKDP YRWHG \HV  
&XUDWRU ~~YRWHG~~ \HV  
&XUDWRU 3KLOOLSV YRWHG \HV  
&XUDWRU 6QRZGHQ YRWHG \HV  
&XUDWRU 6WHHOPDQ YRWHG \HV  
&XUDWRU 6XQGYROG YRWHG p°DP YRWHG \AA¼ gQ€PÂ

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

7KH +RQRUDEOH -HIIUH\ / /D\PDQ  
7KH +RQRUDEOH -RKQ 5 3KLOOLSV  
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ  
7KH +RQRUDEOH 'DYLG / 6WHHOPDQ  
7KH +RQRUDEOH -RQ 7 6XQGYROG

~~SOVR 3UHRHQW\$EHR.TCS U~~  
'U 0XQ < &KRL 3UHVLGHW  
0U 6WHSKHQ - 2ZHQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDV  
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLYH WR WK  
0V .DPUKDQ )DUZHOO &KLHI 0DUNHWLQJ DQG &RPPXQL

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

WKDW XSRQ WKH &HKDQFFSHOODZDMSURQYKQV6 HCKLR U  
\$VVRFLDWH 9LFH 3UHVLGHQW LRUU\$HFRPPHQFG \$IGDWK  
9LUJLQLD %ODQWRQ EH QDPHG WR WKH SRVLWLR  
'LVWLQJXLVKHGIBHURWHVYMRU 3URIHVVRU %OD  
DQQXQG DWLSKROGVVWKLVS RVLWLRQ  
LQFUHDVHG FRPSV



%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

WKDW XSRQ WKH UHFRRPHHQGRW DRQWRLV UHFRPPH  
3URIHVVRU 'HQQLV 0HUULOO EH QDPHG WR WKH  
'LVWLQJXLVKHG 3URIHVVRU (PHULWXV HIIHFWLYH  
&XUDWRUV 'LVWLQJXLVKHG 3URIHVVRU (PHULWXV

WKDW XSRQ WKH UHFRRPHHQGRW DRQWRLV UHFRPPH  
3URIHVVRU -HUH 5REHUW )UDQFLV\ERH QDPHGWR WR  
'LVWLQJXLVKHG 3URIHVVRU (PHULWXV HIIHFWLYH

5ROO &DOO 9RWH RI WKH )XOO %RDUG

&XUDWRU %UQFLF YRWHG \HV  
&XUDWRU &KDWPDQ YRWHG \HV  
&XUDWRU )GUPMU YRWH  
&XUDWRU \*UDKDP YRWHG \HV  
&XUDWRUY FVPHDQ \HV  
&XUDWRUY BMLHOO LSW  
&XUDWRU 6QRZGHQ YRWHG \HV  
&XUDWRU 6WHHOPDQ YRWHG \HV  
&XUDWRU 6XQGYROG YRWHG \HV

7KH PRWLRQ FDUULHG

\*HQHUDO %XVLQHVV

&KDQFHORU \$U. & \$ZDIOBQGF 'LUHFWRUM ROLLQ HGUWQB RQ  
PHHWLQJ

80. & \$WKOHWLFV & RQSHUHGQW & \$DEJ &KDQFHORU \$JUD  
%UDQGRQ 0DUWLQ

,W ZDV UHFRPPHQGHG E\ &KDQFHORU \$JUDZDO H  
E\ &XUDWRU \*UDKDP DQG VHFRQGHG E\ &XUDWRU %UQF

3XUVXDQW WR &ROOHFWHG 5XOH DQG \$XUDWRU  
DSSURQHYHUVLW\ R. IDQVWR & UW 'V SURSRVDO WR Z  
:HVWHUQ \$WKOHWLF & RQIHUHQFH IRU WKH SXUSRVH  
RQ WKH VDPH RU VXEVDQWLDQO\ VLPLODU WHUP  
LVPHHWLQJ RI -XQH ZLWK WKH ILQDO DJUHHPHQWV  
\*HQHUDO &RXQVHO DV WR OHJDO IRUP

5ROO &DOO 9RWH RI WKH )XOO %RDUG

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

&XUDWRU %UQFLF YRWHG \HV  
&XUDWRU &KDWPDQ YRWHG \HV  
&XUDWRU )@UPMU YRWH  
&XUDWRU \*UDKDP YRWHG \HV  
&XUDWRU /D\PDQ YRWHG \HV  
&XUDWRU 3KLOOLSV YRWHG \HV  
&XUDWRU 6QRZGHQ YRWHG \HV  
&XUDWRU 6WHHOPDQ YRWHG \HV  
&XUDWRU 6XQGYROG YRWHG \HV

%RDUG RI &XUDWRUV 0HHWLQJ

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

1R DFWLRQ WDNHQ E\ WKH %RDUG  
\$GMÀ D

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

7KH +RQRUDEOH -RQ 7 6XQGYROG

7KH +RQRUDEOH 'DUU\O 0 &KDWPDQ ZDV DEVHQW

\$OVR 3UHVHQW

'U 0XQ < &KRL 3UHVVLGHQW  
0U 6WQHSKZHZQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDWRUV  
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLYH WR WKH  
'U & 0DXOL \$JUDZDO &KDQFHQW DRU DQ &YVU VLW\ RI 0L  
'U \*DU\ . \$OOHQ 9L QHR 3UHVVLGHQW WHFKURORJ\  
'U \$OH[DQGHU &DUWZULJKW &KDQFHQW DRU 8QLYHU  
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU  
0V .DPUKDQ )DUZHOO &KLHI 0DUNHWLQJ DQG &RPPXQL  
0V 0DUVKD )LVFKHUV &XUWULJKW &KLHI  
'U 7KRPDV ) \*HRUJH &KDQFHQW DRU IRRXBQ LYHU VLW\ RI  
'U 6WHYHQ : \*UDKDP 6HQLRU \$VVRFLDWH 9LFH 3UHVVL  
0V &KULVWLQH +ROW &KLHI RI 6WDII 80 6\ VWHP  
0U .HYLQ 0F'RQDOG &KLHI 'LYHU VLW\ 2IILFHU  
'U 0UN 0F,QWRVK 9LFH 3UHVVLGHQW IRU 5HVHDUFK DQG  
'U &KULV 0DSOHV ,QWHULP &KDQFHQW DRU IRU 0LVVRXU  
0V 0LFKHOOH 3LUDQLR ,QWHULP &KLHI \$XGLW ([HFXWLYH  
0U 5\DQ ' 5DSS 9LFH 3UHVVLGHQW IRU )LQDQFH  
'U 0DUVKDOO 6WHZDUW 9LFH &KDQFHQW DRU ([WHQVLR  
0U &KULVWLQ %DVL 'LUHFWRU RI 0HGLD 5HODWLRQV  
0HGLD UHSUHVHQWDWLYHV

\*HQHUDO %XVLQHVV

&ROOHJLDWH 6WXGHQW &KLHI 0DUNHWLQJ DQG &RPPXQL  
VOIDGULRQLR RQRQWIKLQV LQIRUPDWLRQ LWHP

7KH SXUSRVH RI ZDWRV SURVFLXG\ WRWKH %RDUG RI &XUDWRUV  
FROOHJLDWH PHQWDO KHDOWK LQ WKH QDWLRQDO DQG  
HGXFDFWGRQV BUDEWLYH \$ SDQHO GLVFXVVLQ LQFOX  
0LVVRXUL 6 7 'U ' \$QGUHD %UDGGL[ 8-067 6 KXW &KHULV  
08 DQG -HQRQVHU 806/ 3UHVHQWDWLRQV DOVR JLYHQ  
UHJDUGLQJ 6DQGHQW D.S.S.WK +HUPDQ DQG 'U :HGG\ 5  
0LVVRXUL 3UHYHQWLRQ &HQWHU

,W ZDV PRYHG E\ &XUDWRU 6WHH 0DUNHWLQJ DQG WKFRQ  
RI &XUDWRUV PHHWLQJ DQG HFRPPLWV HHH 0NHXULQJ

